- ~ Announces orders of 8,500 railcars valued at over \$815 million
- ~~ Strong liquidity position; targeting \$1 billion of available liquidity

# ~~ \$3.2 billion backlog provides forward visibility

LAKE OSWEGO, Ore., April 7, 2020 / PRNewswire -- The Greenbrier Companies, Inc. (NYSE: GBX) ("Greenbrier"), a leading international supplier of equipment and services to global freight transportation markets, today reported financial results for its second fiscal quarter ended February 29, 2020.

# **Second Quarter Highlights**

- Base liquidity of \$620 million consisting of cash of \$170 million and \$450 million available under committed credit facilities with high quality lenders. Greenbrier is targeting total liquidity of \$1 billion.
- Greenbrier's manufacturing and service sites continue operations as "Essential Business" under directives issued by the U.S. Department of Homeland Security (DHS) and other government authorities.
- Orders for 8,500 diversified railcars were received during the quarter, with over 50% originating from international sources. New railcar backlog increased to 30,800 units with an estimated value of \$3.2 billion as of February 29, 2020.
- Net earnings attributable to Greenbrier for the quarter were \$13.6 million, or \$0.41 per diluted share, on revenue of \$623.8 million. Net earnings include a mutually beneficial contract modification removing railcars from backlog that would have been produced in the second half of fiscal 2020 in exchange for \$9.2 million, after tax. This modification strengthens the quality and amount of Greenbrier's backlog and improves cash on hand.
- Adjusted net earnings attributable to Greenbrier for the quarter were \$15.3 million, or \$0.46 per diluted share, excluding \$1.7 million, after tax, (\$0.05 per share) of integration related expenses from the American Railcar Industries (ARI) acquisition.
- Adjusted EBITDA for the quarter was \$71.6 million, or 11.5% of revenue.
- Board declares a quarterly dividend of \$0.27 per share, payable on May 13, 2020 to shareholders as of April 22, 2020.

William A. Furman, Chairman & CEO commented, "Greenbrier is focused on two primary goals: protecting the safety and health of employees and preserving the economic well-being of our enterprise in this challenging environment. We are executing on the latter by increasing liquidity and sizing the organization properly in the current business environment."

# **Additional Comments from the CEO**

Market conditions drove actions in the first half to size Greenbrier's manufacturing footprint for lower levels of railcar demand, with reductions of 3,500 global employees to scale production capacity. Manufacturing workforce reductions were primarily in Mexico. Amid the uncertain and rapidly changing impacts on the global economy from the COVID-19 pandemic, Greenbrier is suspending its previously issued guidance for fiscal 2020. Greenbrier has initiated a range of proactive responses to address conditions in the rail equipment industry and the impact of the pandemic. The Company is eliminating all non-essential capital expenditures and is aggressively reducing overhead and SG&A

expense. Greenbrier has eliminated all non-essential travel and implemented a hiring freeze while evaluating its total operating unit footprints. Collectively, these measures will generate substantial cash savings. Finally, the members of Greenbrier's Board of Directors, including me, have voluntarily reduced annual compensation.

All of Greenbrier's manufacturing and service facilities continue regular operations. Greenbrier functions as an essential infrastructure business under guidance issued by DHS and supports operations vital to the national transportation system and operations of the Department of Defense and other federal agencies, under the statutory and regulatory authority of the Department of Transportation, the Surface Transportation Board, the Federal Railroad Administration, and the Jones Act. Similar guidelines and authorities exist in other nations where we operate. Greenbrier's manufacturing backlog and factories will provide cash flow resiliency. With the strength of our current backlog and balance sheet, we expect to continue to operate while observing stringent health and safety protocols. Continuity of the business alongside employee health and welfare are Greenbrier's highest priorities. Maintaining cash flow and liquidity are essential components of Greenbrier's current operating strategy.

# **Business Update**

Greenbrier continued to rationalize its global manufacturing footprint in the second quarter by idling excess production capacity at its North American manufacturing facilities as well as its aftermarket wheels, repair and parts locations that operate within Greenbrier Rail Services (GRS). Significant manufacturing efficiency programs also were implemented at Greenbrier facilities in Brazil and Europe in fiscal 2019.

As mentioned above, Greenbrier's operations constitute "Essential Infrastructure" and "Essential Businesses" as defined by relevant U.S. agency guidance and advisories and in all "stay at home" orders issued in all U.S. jurisdictions where we operate. The only exception in our entire operating network is a planned two-week shutdown of our facilities in Europe over Easter to allow for the supply chain to normalize. Greenbrier is dedicated to fulfilling its role to facilitate the continued stability of transportation supply infrastructure. Greenbrier will help maintain the delivery of vital goods, including food, medical supplies and fuel to communities and to support the United States' national security infrastructure.

At all facilities worldwide, Greenbrier policies meet or exceed CDC recommendations. Expanded health screenings, including temperature readings, operating through split shifts, and enhanced social distancing practices have reduced the number of employees in a location at the same time. At present, Greenbrier facilities have been minimally impacted by COVID-19. Precautions and processes are in place for exposures to be reported and addressed.

Like other companies, Greenbrier cannot predict with certainty the impact that the COVID-19 pandemic may have on our business due to numerous uncertainties, including the duration of the pandemic, the impact to customers and suppliers, actions that may be taken by governmental authorities and other consequences. As a result, Greenbrier is focused on continuous contingency planning and risk analysis. Greenbrier's strong backlog, coupled with aggressive actions to slow down or shutter production lines and reduce overhead, leaves little open production space for the remainder of the fiscal and calendar year. Additionally, the Company plans to access current and proposed government programs for strategic businesses to protect our workforce and ensure economic viability of the enterprise.

Certain orders and backlog in this release are subject to customary documentation and completion of terms.

# **Financial Summary**

	Q2 FY20	Q1 FY20	Sequential Comparison - Main Drivers
Revenue	\$623.8M	\$769.4M	Fewer deliveries due to lower production rates and timing of syndication
			activity
Gross margin	13.8%	12.0%	Improved product mix and customer payment related to contract modification
Adjusted EBITDA	\$71.6M	\$74.2M	Lower revenue and operating earnings
Effective tax rate	28.9%	20.7%	Geographic mix of earnings and discrete items
Earnings from	\$1.7M	\$1.1M	Improved efficiencies and higher deliveries in Brazil
unconsolidated affiliates			
Net earnings attributable	\$6.4M	\$16.3M	Fewer deliveries due to timing of railcar syndication activity of GIMSA
to noncontrolling interest			produced railcars
Adjusted net earnings	\$15.3M <sup>(1)</sup>	\$9.9M <sup>(2)</sup>	Reduced revenue, deliveries and operating margin offset by net earnings
attributable to Greenbrier	'		attributable to noncontrolling interest due to timing of railcar syndication
			activity
Adjusted diluted EPS	\$0.46 <sup>(1)</sup>	\$0.30 <sup>(2)</sup>	

- (1) Excludes expense of \$1.7 million (\$0.05 per share), net of tax, associated with ARI integration related expenses.
- (2) Excludes expense of \$2.2 million (\$0.07 per share), net of tax, associated with ARI integration related expenses.

# **Segment Summary**

	Q2 FY20	Q1 FY20	Sequential Comparison - Main Drivers
Manufacturing			
Revenue	\$489.9M	\$657.4M	Fewer deliveries due to lower production rates and timing of syndication activity
Gross margin	13.8%	11.5%	Improved product mix and customer payment related to contract modification; Excluding contract modification payment gross margin would be 11.5%
Operating margin <sup>(1)</sup>	9.4%	8.1%	
Deliveries <sup>(2)</sup>	3,700	5,900	Timing of production into syndication model
Wheels, Repair & Parts	5	•	
Revenue	\$91.2M	\$86.6M	Higher wheelset volume due to winter seasonality
Gross margin	7.5%	5.4%	Improved profitability from wheel volumes and repair network operational improvements
Operating margin <sup>(1)</sup>	3.6%	1.3%	
Leasing & Services			
Revenue	\$42.7M	\$25.4M	Increase reflects higher volume of externally sourced railcar syndications
Gross margin	27.8%	47.3%	Lower margins on externally sourced railcar syndications; Excluding this activity, gross margin would be 47.2%
Operating margin (1) (3)	30.0%	38.5%	

- (1) See supplemental segment information on page 11 for additional information.
- (2) Excludes Brazil deliveries which are not consolidated into manufacturing revenue and margins.
- (3) Includes Net gain on disposition of equipment, which is excluded from gross margin.

### **Conference Call**

Greenbrier will host a teleconference to discuss its second quarter 2020 results. In conjunction with this news release, Greenbrier has posted a supplemental earnings presentation to our website. Teleconference details are as follows:

- April 7, 2020
- 8:00 a.m. Pacific Daylight Time
- Phone: 1-630-395-0143, Password: "Greenbrier"
- Real-time Audio Access: ("Newsroom" at <a href="http://www.gbrx.com">http://www.gbrx.com</a>)

Please access the site 10 minutes prior to the start time.

### **About Greenbrier**

Greenbrier, headquartered in Lake Oswego, Oregon, is a leading international supplier of equipment and services to global freight transportation markets. Greenbrier designs, builds and markets freight railcars and marine barges in North America. Greenbrier Europe is an end-to-end freight railcar manufacturing, engineering and repair business with operations in Poland, Romania and Turkey that

serves customers across Europe and in the nations of the Gulf Cooperation Council. Greenbrier builds freight railcars and rail castings in Brazil through two separate strategic partnerships. We are a leading provider of freight railcar wheel services, parts, repair, refurbishment and retrofitting services in North America through our wheels, repair & parts business unit. Greenbrier offers railcar management, regulatory compliance services and leasing services to railroads and related transportation industries in North America. Through unconsolidated joint ventures, we produce industrial and rail castings, tank heads and other components. Greenbrier owns a lease fleet of 10,300 railcars and performs management services for 389,000 railcars. Learn more about Greenbrier at <a href="https://www.gbrx.com">www.gbrx.com</a>.

#### THE GREENBRIER COMPANIES, INC.

# **Consolidated Balance Sheets**

(In thousands, unaudited)

	Fel	February 29, 2020		November 30, 2019		August 31, 2019		May 31, 2019		bruary 28, 2019
Assets										
Cash and cash equivalents	\$	169,899	\$	253,602	\$	329,684	\$	359,625	\$	341,500
Restricted cash		8,569		8,648		8,803		21,471		21,584
Accounts receivable, net		326,229		313,786		373,383		330,385		335,732
Inventories		709,115		733,806		664,693		592,099		574,146
Leased railcars for syndication		255,073		135,319		182,269		130,489		163,472
Equipment on operating leases, net		385,974		396,187		366,688		376,241		381,336
Property, plant and equipment, net		723,326		730,730		717,973		478,502		472,739
Investment in unconsolidated affiliates		79,082		85,141		91,818		53,036		58,685
Intangibles and other assets, net		160,709		162,089		125,379		97,022		101,284
Goodwill		129,684		129,468		129,947		74,318		82,743
	\$	2,947,660	\$	2,948,776	\$	2,990,637	\$	2,513,188	\$	2,533,221
Liabilities and Equity										
Revolving notes	\$	37,196	\$	29,502	\$	27,115	\$	25,952	\$	22,323
Accounts payable and accrued liabilities		499,898		527,789		568,360		473,106		474,863
Deferred income taxes		9,173		9,417		13,946		12,089		29,481
Deferred revenue		70,869		59,657		85,070		76,170		91,533
Notes payable, net		811,860		817,830		822,885		483,918		486,107
Contingently redeemable noncontrolling										
interest		30,782		31,723		31,564		24,722		25,637
Total equity - Greenbrier		1,286,472		1,281,808		1,276,730		1,262,315		1,257,818
Noncontrolling interest		201,410		191,050		164,967		154,916		145,459
Total equity		1,487,882		1,472,858		1,441,697		1,417,231		1,403,277
• •	\$	2,947,660	\$	2,948,776	\$	2,990,637	\$	2,513,188	\$	2,533,221

#### THE GREENBRIER COMPANIES, INC.

Civ Months Ended

#### **Consolidated Statements of Income**

(In thousands, except per share amounts, unaudited)

	Three Months Ended					Six Months Ended				
		oruary 29, 2020	February 28, 2019		February 29, 2020		Feb	oruary 28, 2019		
Revenue										
Manufacturing	\$	489,943	\$	476,019	\$	1,147,310	\$	947,808		
Wheels, Repair & Parts		91,225		125,278		177,833		233,821		
Leasing & Services		42,680		57,374		68,064		81,565		
		623,848		658,671		1,393,207		1,263,194		
Cost of revenue										
Manufacturing		422,309		442,996		1,004,221		860,801		
Wheels, Repair & Parts		84,373		118,455		166,265		219,433		
Leasing & Services		30,830		43,376		44,196		56,583		
		537,512		604,827		1,214,682		1,136,817		
Margin		86,336		53,844		178,525		126,377		
Selling and administrative expense		54,597		47,892		108,961		98,324		
Net gain on disposition of equipment		(6,697)		(12,102)		(10,656)		(26,455)		

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Earnings from operations Other costs	38,436	18,054	80,220	54,508
Interest and foreign exchange	 12,609	9,237	25,461	13,641
Earnings before income taxes and earnings (loss) from unconsolidated affiliates Income tax expense	 25,827 (7,463)	8,817 (2,248)	54,759 (13,457)	40,867 (11,383)
Earnings before earnings (loss) from unconsolidated affiliates Earnings (loss) from unconsolidated affiliates	 18,364 1,651	6,569 (786)	41,302 2,724	29,484 (319)
Net earnings	20,015	5,783	44,026	29,165
Net earnings attributable to noncontrolling interest	 (6,386)	(3,018)	(22,728)	(8,444)
Net earnings attributable to Greenbrier	\$ 13,629	\$ 2,765	\$ 21,298	\$ 20,721
Basic earnings per common share:	\$ 0.42	\$ 0.08	\$ 0.65	\$ 0.63
Diluted earnings per common share:	\$ 0.41	\$ 0.08	\$ 0.64	\$ 0.63
Weighted average common shares: Basic Diluted	32,661 33,482	32,628 33,206	32,645 33,382	32,634 33,149
Dividends declared per common share	\$ 0.27	\$ 0.25	\$ 0.52	\$ 0.50

# THE GREENBRIER COMPANIES, INC.

Six Months Ended

### **Consolidated Statements of Cash Flows**

(In thousands, unaudited)

		JIX HIGH	113 1	Inaca
	Fe	bruary 29, 2020	Fe	ebruary 28, 2019
Cash flows from operating activities				
Net earnings	\$	44,026	\$	29,165
Adjustments to reconcile net earnings to net cash used in operating activities:				
Deferred income taxes		(6,714)		(3,405)
Depreciation and amortization		59,338		40,815
Net gain on disposition of equipment		(10,656)		(26,455)
Accretion of debt discount		2,718		2,165
Stock based compensation expense		7,237		7,311
Noncontrolling interest adjustments		9,038		5,306
Other		(39)		1,809
Decrease (increase) in assets:				
Accounts receivable, net		46,109		23,298
Inventories		(55,158)		(154,388)
Leased railcars for syndication		(123,033)		(76,386)
Other		(39,433)		(11,274)
Increase (decrease) in liabilities:				
Accounts payable and accrued liabilities		(67,988)		28,458
Deferred revenue		1,381		(13,041)
Net cash used in operating activities		(133,174)		(146,622)
Cash flows from investing activities				
Proceeds from sales of assets		41,827		63,879
Capital expenditures		(40,834)		(98,176)
Investment in and advances to unconsolidated affiliates		(1,500)		(11,393)
Cash distribution from unconsolidated affiliates and other		11,273		1,986
Net cash provided by (used in) investing activities		10,766		(43,704)
Cash flows from financing activities		,		
Net change in revolving notes with maturities of 90 days or less		10,246		(6,007)
Proceeds from issuance of notes payable		-		225,000
Repayments of notes payable		(17,120)		(176,641)
Debt issuance costs		-		(2,770)
Dividends		(17,312)		(16,651)
Cash distribution to joint venture partner		(8,706)		(5,058)
Tax payments for net share settlement of restricted stock		(1,895)		(4,762)
Net cash provided by (used in) financing activities		(34,787)		13,111
Effect of exchange rate changes		(2,824)		825
Decrease in cash, cash equivalents and restricted cash		(160,019)		(176,390)
Cash and cash equivalents and restricted cash		, ,-,/		,,

Beginning of period	\$ 338;488	\$ <del>533;684</del>
Balance Sheet Reconciliation		
Cash and cash equivalents	\$ 169,899	\$ 341,500
Restricted cash	8,569	21,584
Total cash and cash equivalents and restricted cash as presented above	\$ 178,468	\$ 363,084

### THE GREENBRIER COMPANIES, INC.

### **Supplemental Information**

(In thousands, excluding backlog and delivery units, unaudited)

# Reconciliation of Net earnings to Adjusted EBITDA

	Three Months Ended						
	F	ebruary 29, 2020	No	vember 30, 2019			
Net earnings Interest and foreign exchange	\$	20,015 12,609	\$	24,011 12,852			
Income tax expense Depreciation and amortization ARI integration related costs		7,463 30,003 1,535		5,994 29,335 1,991			
Adjusted EBITDA	\$	71,625	\$	74,183			

	Three Months Ended February 29, 2020
Backlog Activity (units) (1)	_
Beginning backlog	28,500
Orders received	8,500
Contract modification	(575)
Production held as Leased railcars for syndication	(1,600)
Production sold directly to third parties	(4,025)
Ending backlog	30,800
Delivery Information (units) (1)	_
Production sold directly to third parties	4,025
Sales of Leased railcars for syndication	4,025 475
Total deliveries	4,500

<sup>(1)</sup> Includes Greenbrier-Maxion, our Brazilian railcar manufacturer, which is accounted for under the equity method

### THE GREENBRIER COMPANIES, INC.

### **Supplemental Information**

(In thousands, except per share amounts, unaudited)

# Operating Results by Quarter for 2020 are as follows:

	 First	Second		Total
Revenue				
Manufacturing	\$ 657,367	\$	489,943	\$ 1,147,310
Wheels, Repair & Parts	86,608		91,225	177,833
Leasing & Services	25,384		42,680	68,064
	 769,359		623,848	1,393,207
Cost of revenue				
Manufacturing	581,912		422,309	1,004,221
Wheels, Repair & Parts	81,892		84,373	166,265
Leasing & Services	 13,366		30,830	44,196
	677,170		537,512	1,214,682
Margin	92,189		86,336	178,525
Selling and administrative expense	54,364		54,597	108,961
Net gain on disposition of equipment	 (3,959)		(6,697)	(10,656)
Earnings from operations	41,784		38,436	80,220
Other costs				
Interest and foreign exchange	12,852		12,609	25,461
Earnings before income tax and earnings from unconsolidated				

affiliates Income tax expense Earnings before earnings from unconsolidated affiliates Earnings from unconsolidated affiliates	28,932 (5,994) 22,938 1,073	25,827 (7,463) 18,364 1,651	54,759 (13,457) 41,302 2,724
<b>Net earnings</b> Net earnings attributable to noncontrolling interest	24,011 (16,342)	20,015 (6,386)	44,026 (22,728)
Net earnings attributable to Greenbrier	\$ 7,669	\$ 13,629	\$ 21,298
Basic earnings per common share <sup>(1)</sup>	\$ 0.24	\$ 0.42	\$ 0.65
Diluted earnings per common share (1)	\$ 0.23	\$ 0.41	\$ 0.64
Dividends declared per common share	\$ 0.25	\$ 0.27	\$ 0.52

<sup>(1)</sup> Quarterly amounts do not total to the year to date amount as each period is calculated discretely. Diluted EPS is calculated by including the dilutive effect, using the treasury stock method, associated with shares underlying the 2.875% Convertible notes, 2.25% Convertible notes, restricted stock units that are not considered participating securities and performance based restricted stock units subject to performance criteria, for which actual levels of performance above target have been achieved.

### THE GREENBRIER COMPANIES, INC.

### **Supplemental Information**

(In thousands, except per share amounts, unaudited)

Operating Results by Quarter for 2019 are as follows:

		First		Second		Third		Fourth	Total	
Revenue										
Manufacturing	\$	471.789	\$	476.019	\$	681,588	\$	802,103	\$	2,431,499
Wheels, Repair & Parts	т.	108,543	т.	125,278		124,980	т.	85,701	т.	444,502
Leasing & Services		24,191		57,374		49,584		26,441		157,590
		604,523		658,671		856,152		914,245		3,033,591
Cost of revenue										
Manufacturing		417,805		442,996		590,788		686,036		2,137,625
Wheels, Repair & Parts		100,978		118,455		119,821		81,636		420,890
Leasing & Services		13,207		43,376		38,971		13,036		108,590
		531,990		604,827		749,580		780,708		2,667,105
Margin		72,533		53,844		106,572		133,537		366,486
Selling and administrative										
expense Net gain on disposition of		50,432		47,892		54,377		60,607		213,308
equipment		(14,353)		(12,102)		(11,019)		(3,489)		(40,963)
Goodwill impairment		(14,555)		(12,102)		10,025		(3,403)		10,025
Earnings from operations		36,454		18,054		53,189		76,419		184,116
Other costs										
Interest and foreign exchange		4,404		9,237		9,770		7,501		30,912
Earnings before income tax and		, -						,		
earnings (loss) from										
unconsolidated affiliates		32,050		8,817		43,419		68,918		153,204
Income tax expense		(9,135)		(2,248)		(13,008)		(17,197)		(41,588)
Earnings before earnings (loss)										
from unconsolidated										
affiliates		22,915		6,569		30,411		51,721		111,616
Earnings (loss) from										
unconsolidated affiliates		467		(786)		(4,564)		(922)		(5,805)
Net earnings		23,382		5,783		25,847		50,799		105,811
Net earnings attributable to noncontrolling interest		(5,426)		(3,018)		(10,599)		(15,692)		(34,735)
	-	(0):=0)		(-//		(==,===,		(==,===,		(= 1/1 = = /
Net earnings attributable to										
Greenbrier	\$	17,956	\$	2,765	\$	15,248	\$	35,107	\$	71,076
Basic earnings per common										
share <sup>(1)</sup>	\$	0.55	\$	0.08	\$	0.47	\$	1.08	\$	2.18
	Ψ	0.55	4	0.00	Ψ	J 7	4	2.00	Ψ	2.13
Diluted earnings per										
common share <sup>(1)</sup>	\$	0.54	\$	0.08	\$	0.46	\$	1.06	\$	2.14
	Τ	3.3 1	7	2.30	Ť	30	Ψ.	2.00	Ψ	

share \$ 0.25 \$ 0.25 \$ 0.25 \$ 1.00

(1) Quarterly amounts do not total to the year to date amount as each period is calculated discretely. Diluted EPS is calculated by including the dilutive effect, using the treasury stock method, associated with shares underlying the 2.875% Convertible notes, 2.25% Convertible notes, restricted stock units that are not considered participating securities and performance based restricted stock units subject to performance criteria, for which actual levels of performance above target have been achieved.

THE GREENBRIER COMPANIES, INC.

### **Supplemental Information**

(In thousands, unaudited)

#### **Segment Information**

Three months ended February 29, 2020:

	Revenue				Earnings (loss) from operations						
	External	Int	ersegment		Total	E	xternal	Inte	rsegment		Total
Manufacturing Wheels,	\$ 489,943	\$	21	\$	489,964	\$	46,105	\$	1	\$	46,106
Repair & Parts Leasing &	91,225		5,133		96,358		3,320		(168)		3,152
Services	42,680		15,240		57,920		12,793		14,384		27,177
Eliminations	-		(20,394)		(20,394)		-		(14,217)		(14,217)
Corporate	-		-		-		(23,782)		-		(23,782)
	\$ 623,848	\$	-	\$	623,848	\$	38,436	\$	-	\$	38,436

Three months ended November 30, 2019:

	 	,	evenue			Earnin	gs (loss)	from operat	ons	
	External	Inte	ersegment	Total	Е	External	Inter	segment		Total
Manufacturing Wheels,	\$ 657,367	\$	97	\$ 657,464	\$	53,143	\$	(23)	\$	53,120
Repair & Parts Leasing &	86,608		5,851	92,459		1,114		(342)		772
Services Eliminations	25,384 -		1,749 (7,697)	27,133 (7,697)		9,777 -		1,289 (924)		11,066 (924)
Corporate	 			 		(22,250)		_		(22,250)
	\$ 769,359	\$	-	\$ 769,359	\$	41,784	\$	-	\$	41,784

	Total assets			
	February 29, 2020	November 30, 2019		
	\$	\$		
Manufacturing Wheels, Repair &	1,535,118	1,568,338		
Parts	314,069	317,786		
Leasing & Services	897,745	776,724		
Unallocated	200,728	285,928		
	\$	\$		
	2,947,660	2,948,776		

### THE GREENBRIER COMPANIES, INC.

#### **Supplemental Information**

(In thousands, except per share amounts, unaudited)

### **Reconciliation of common shares outstanding**

The shares used in the computation of the Company's basic and diluted earnings per common share are reconciled as follows:

	Three Mont	ths Ended
	February 29, 2020	November 30, 2019
Weighted average basic common shares outstanding (1)	32,661	32,629
Dilutive effect of convertible notes (2)	-	-
Dilutive effect of restricted stock units (3)	821	655

- (1) Restricted stock grants and restricted stock units that are considered participating securities, including some grants subject to certain performance criteria, are included in weighted average basic common shares outstanding when the Company is in a net earnings position.
- (2) The dilutive effect of the 2.875% Convertible notes issued in February 2017 and the 2.25% Convertible notes issued in July 2019 were excluded for the periods in which they were outstanding as the average stock price was less than the applicable conversion price and therefore was anti-dilutive.
- (3) Restricted stock units that are not considered participating securities and restricted stock units subject to performance criteria, for which actual levels of performance above target have been achieved, are included in weighted average diluted common shares outstanding when the Company is in a net earnings position.

### Reconciliation of Net earnings attributable to Greenbrier to Adjusted net earnings attributable to Greenbrier

Net earnings attributable to Greenbrier
ARI integration related costs, net of tax
Adjusted net earnings attributable to Greenbrier

Three Months Ended							
Februai	ry 29,	November 30,					
202	0	2019					
\$	13,629	\$	7,669				
	1,665		2,218				
\$	15,294	\$	9,887				

### Reconciliation of Diluted earnings per share to Adjusted diluted earnings per share

Diluted earnings per share ARI integration related costs, net of tax Adjusted diluted earnings per share

	Three Months Ended							
Febru	iary 29,		November 30,					
2	020		2019					
\$	0.41	\$	0.23					
	0.05		0.07					
\$	0.46	\$	0.30					

"SAFE HARBOR" STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995: This press release may contain forward-looking statements, including any statements that are not purely statements of historical fact. Greenbrier uses words, and variations of words, such as "aim", "allow," "believe," "can," "ensure," "estimates," "has eliminated," "maintain," "may," "normalize," "plans," "potential," "preserving," "reducing," "seeks," "should," "target," "targeting," "typically," "will," "may," "can," "will generate" and similar expressions to identify forward-looking statements. These forward-looking statements include, without limitation, statements about future liquidity; savings generated by reducing capital expenditures, SG&A, overhead, other expenses; targeting available capital; as well as other information regarding future performance and strategies and appear throughout this press release including in the headlines and the sections "Second Quarter Highlights" and "Business Update." These forward-looking statements are not guarantees of future performance and are subject to certain risks and uncertainties that could cause actual results to differ materially from the results contemplated by the forward-looking statements.

Factors that might cause such a difference include, but are not limited to, the COVID-19 coronavirus pandemic and the governmental reaction to COVID-19 having a materially negative impact on our business, liquidity and financial position, results of operations, stock price, and our ability to convert backlog to revenue; our inability to increase our liquidity and borrowing base as we anticipate or being delayed in doing so; oil prices remaining materially lower than recent historical prices; inability to implement cost savings in the amounts or timelines that we have planned; the cyclical nature of our business, economic downturns and a rising interest rate environment; changes in our product mix due to shifts in demand or fluctuations in commodity and energy prices; a decline in performance or demand of the rail freight industry; an oversupply or increase in efficiency in the rail freight industry; difficulty integrating acquired businesses or joint ventures; inability to convert backlog to future

revenues; risks related to our operations outside of the U.S., including anti-bribery violations; governmental policy changes impacting international trade and corporate tax; the loss of or reduction of business from one or more of our limited number of customers; inability to lease railcars at satisfactory rates, or realize expected residual values on sale of railcars at the end of a lease; shortages of skilled labor, increased labor costs, or failure to maintain good relations with our workforce; equipment failures, technological failures, costs and inefficiencies associated with changing of production lines, or transfer of production between facilities; inability to compete successfully; suitable joint ventures, acquisition opportunities and new business endeavors may not be identified or concluded; inability to complete capital expenditure projects efficiently, or to cause capital expenditure projects to operate as anticipated; inability to design or manufacture products or technologies, or to achieve timely certification or market acceptance of new products or technologies; unsuccessful relationships with our joint venture partners; environmental liabilities, including the Portland Harbor Superfund Site; the timing of our asset sales and related revenue recognition may result in comparisons between fiscal periods not being accurate indicators of future performance; attrition within our management team or unsuccessful succession planning for members of our senior management team and other key employees who are at or nearing retirement age; changes in the credit markets and the financial services industry; volatility in the global financial markets; our actual results differing from our announced expectations; fluctuations in the availability and price of energy, freight transportation, steel and other raw materials; inability to procure specialty components or services on commercially reasonable terms or on a timely basis from a limited number of suppliers; our existing indebtedness may limit our ability to borrow additional amounts in the future, may expose us to increasing interest rates, and may expose us to a material adverse effect on our business if we are unable to service our debt or obtain additional financing; train derailments or other accidents or claims; changes in or failure to comply with legal and regulatory requirements; an adverse outcome in any pending or future litigation or investigation; potential misconduct by employees; labor strikes or work stoppages; the volatility of our stock price; dilution to investors resulting from raising additional capital or due to other reasons; product and service warranty claims; misuse of our products by third parties; write-downs of goodwill or intangibles in future periods; conversion at our option of our outstanding convertible notes resulting in dilution to our thencurrent stockholders; as a holding company with no operations, our reliance on our subsidiaries and joint ventures and their ability to make distributions to us; our governing documents, the terms of our convertible notes, and Oregon law could make a change of control or acquisition of our business by a third party difficult; the discretion of our Board of Directors to pay or not pay dividends on our common stock; fluctuations in foreign currency exchange rates; inability to raise additional capital to operate our business and achieve our business objectives; shareholder activism could cause us to incur significance expense, impact our stock price, and hinder execution of our business strategy; cybersecurity risks; updates or changes to our information technology systems resulting in problems; inability to protect our intellectual property and prevent its improper use by third parties; claims by third parties that our products or services infringe their intellectual property rights; liability for physical damage, business interruption or product liability claims that exceed our insurance coverage; inability to procure adequate insurance on a cost-effective basis; changes in accounting standards or inaccurate estimates or assumptions in the application of accounting policies; fires, natural disasters, severe weather conditions or public health crises; unusual weather conditions which reduce demand for our wheel-related parts and repair services; business, regulatory, and legal developments regarding climate change which may affect the demand for our products or the ability of our critical suppliers to meet our needs; repercussions from terrorist activities or armed conflict; unanticipated changes in our tax provisions or exposure to additional income tax liabilities; the

inability of certain of our customers to utilize tax benefits or tax credits; and suspension or termination of our share repurchase program. More information on these risks and other potential factors that could cause our results to differ from our forward-looking statements is included in the Company's filings with the SEC, including in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of the Company's most recently filed periodic reports on Form 10-K and subsequent Form 10-Q filings. Except as otherwise required by law, the Company assumes no obligation to update any forward-looking statements or information, which speak as of their respective dates. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's opinions only as of the date hereof.

# **Adjusted Financial Metric Definitions**

Adjusted EBITDA, Adjusted net earnings attributable to Greenbrier and Adjusted diluted EPS are not financial measures under generally accepted accounting principles (GAAP). These metrics are performance measurement tools used by rail supply companies and Greenbrier. You should not consider these metrics in isolation or as a substitute for other financial statement data determined in accordance with GAAP. In addition, because these metrics are not a measure of financial performance under GAAP and are susceptible to varying calculations, the measures presented may differ from and may not be comparable to similarly titled measures used by other companies.

We define Adjusted EBITDA as Net earnings before Interest and foreign exchange, Income tax expense, Depreciation and amortization and excluding the impact associated with items we do not believe are indicative of our core business or which affect comparability. We believe the presentation of Adjusted EBITDA provides useful information as it excludes the impact of financing, foreign exchange, income taxes and the accounting effects of capital spending. These items may vary for different companies for reasons unrelated to the overall operating performance of a company's core business. We believe this assists in comparing our performance across reporting periods.

Adjusted net earnings attributable to Greenbrier and Adjusted diluted EPS excludes the impact associated with items we do not believe are indicative of our core business or which affect comparability. We believe this assists in comparing our performance across reporting periods.

SOURCE The Greenbrier Companies, Inc.

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https://pressroom.gbrx.com/2020-04-07-Greenbrier-Reports-Fiscal-Second-Quarter-2020-Results